MOVE THE WORLD FORW RD MITSUBISHI HEAVY INDUSTRIES GROUP

Global market overview Gas turbine sector needs

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- 1. Introduction of Mitsubishi Heavy Industries
- 2. Market Overview
- 3. Technologies for Carbon Neutral



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Mitsubishi Heavy Industries Group at a Glance





1884 Foundation over 130 years history



78,486 Employees



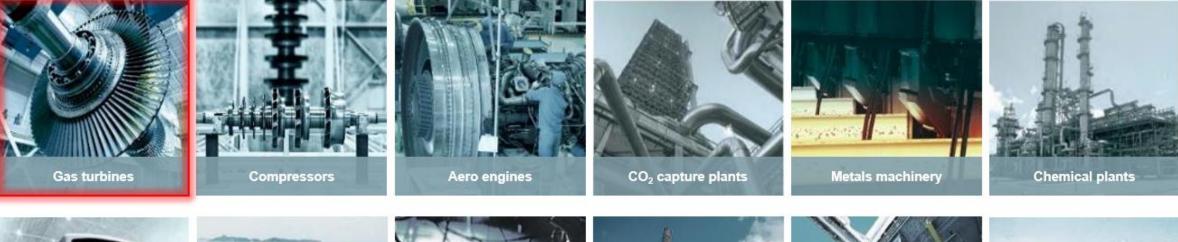
(Consolidated)







Note: The U.S. dollar revenue figure was converted from Japanese yen using the FY2022 average exchange rate, JPY 134.9/USD.





Transportation



Waste-to-energy



Turbochargers









MISSION NET ZERO



2040 Carbon Neutrality Declaration

MISSION NET ZERO

Through our group products, technologies, and services that help reduce CO2 emissions, as well as new solutions and innovations to be developed with partners around the world, Mitsubishi Heavy Industries Group will contribute to realizing "Net Zero" emissions for the world as a whole.

To this end, each and every one of our employees is embracing and internalizing "Mission Net Zero" and will act to implement a "Net Zero" future.



Target Year	Reduce CO ₂ emissions across MHI Group Scope 1&2	Reduce CO ₂ emissions across MHI's value chain Scope 3 + reductions from CCUS
2030	-50% (compared to 2014) -50% (compared to 2019)	
2040	2040 Net Zero Net Zero	

Path to achieving Carbon Neutrality

Build an innovative solutions ecosystem to realize a carbon neutral future



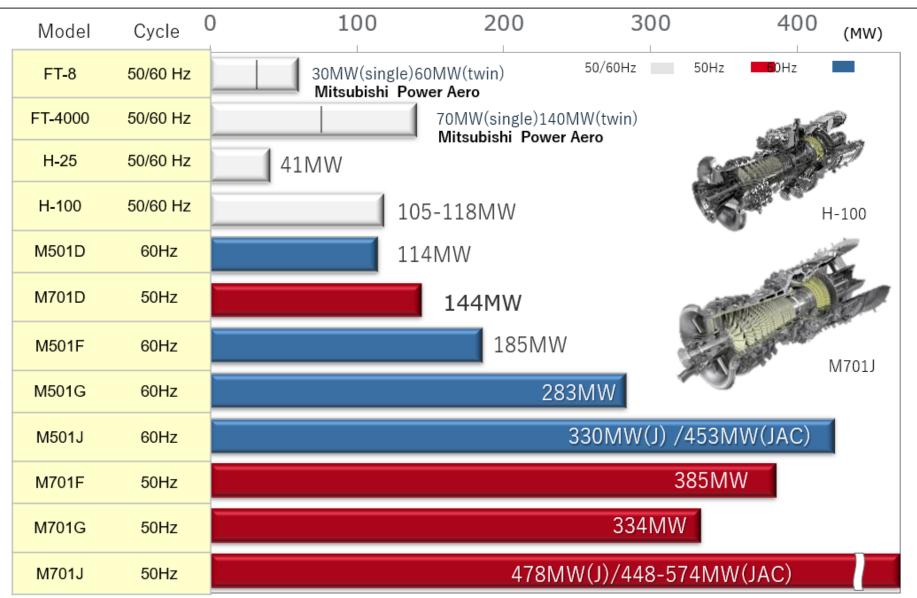
Scope 1&2: The calculation standard is based on the GHG Protocol.

Scope 3: The calculation standard is based on the GHG Protocol. However, we also account for reductions achieved by CCUS as an MHI original index.

GHG: Greenhouse Gas CCUS: Carbon dioxide Capture, Utilization and Storage

Gas Turbine Line Up





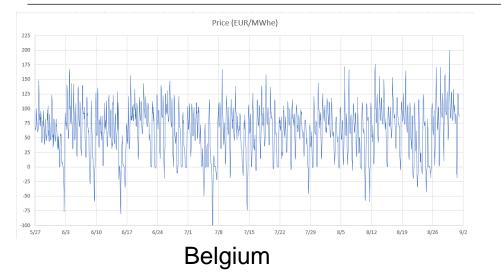
*All ratings are at the generator terminals.

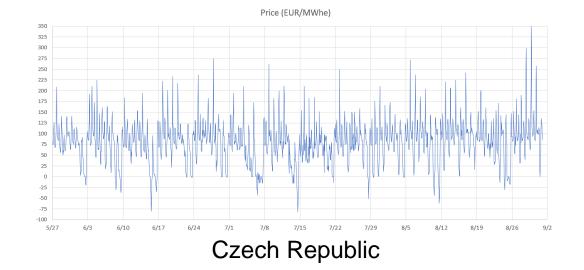


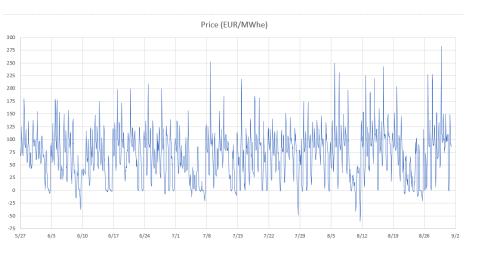
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Europe day ahead power prices









Denmark



Germany

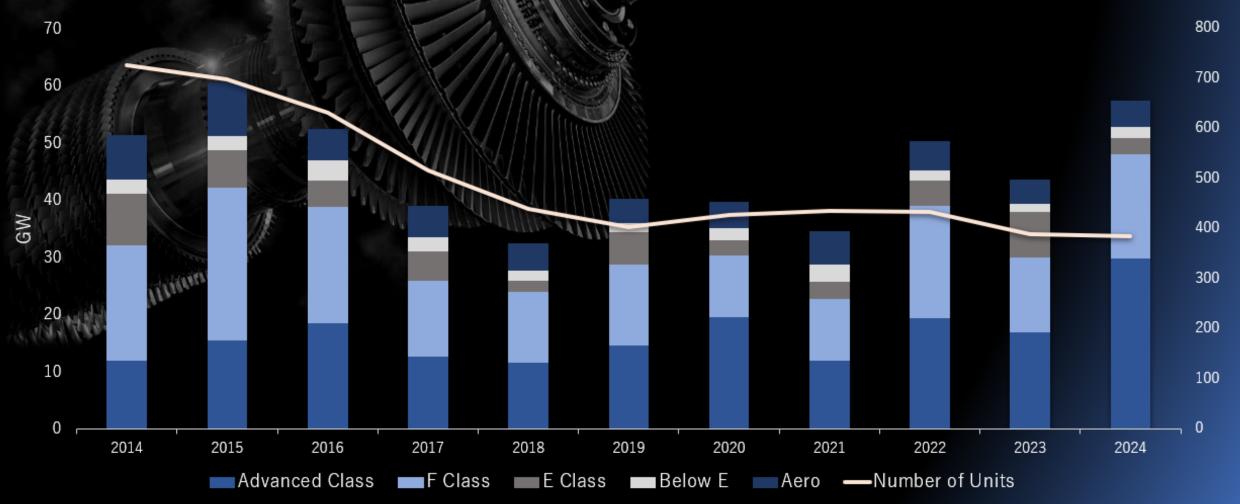


2024



The GT Market reached 57.4 GW (+38%) and 378 units in 2024

Strong GW trend and decreased number of units due to the rise of Advanced Class GTs





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Delivering on the Energy Transition









Decarbonizing existing infrastructure

Build a hydrogen solutions ecosystem Build a CO2 solutions ecosystem

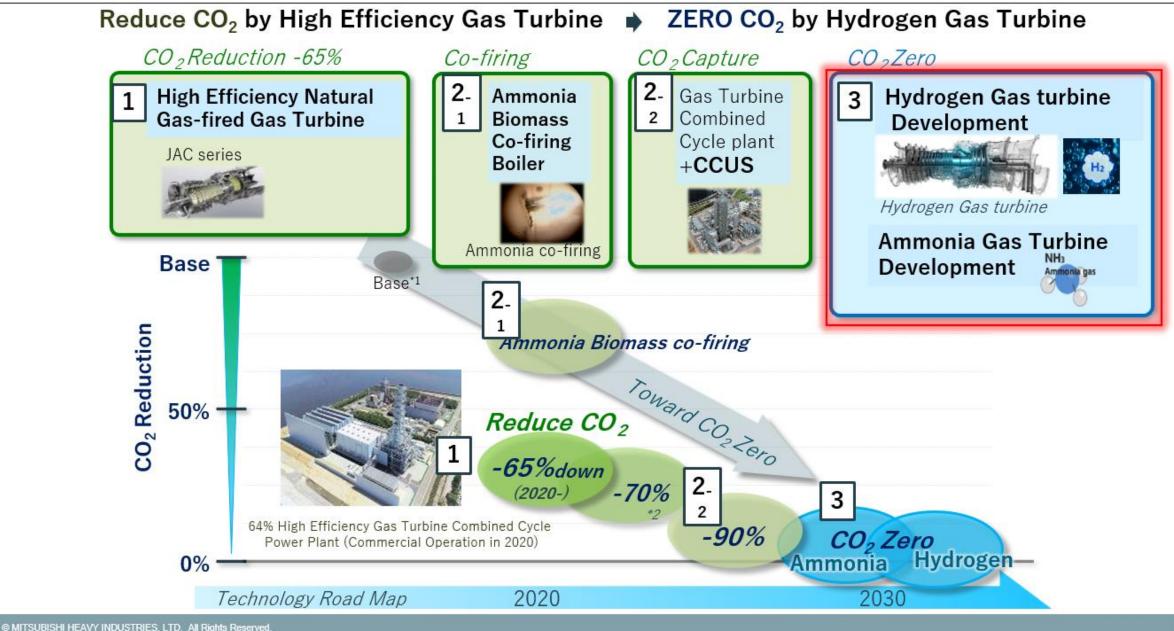
Carbon-free power generation using hydrogen and ammonia

Optimizing assets through energy savings

Centralized and distributed power & heat solutions

Available in the US.

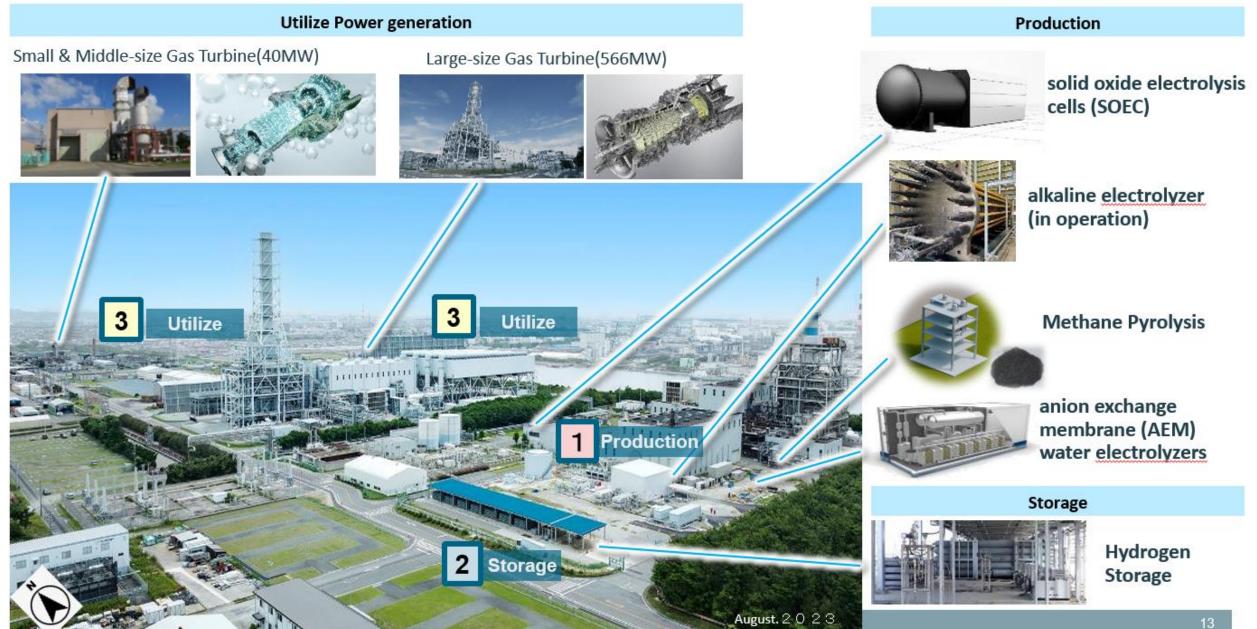
CO₂ Zero power generation technology Roadmap



*1 :Based on Sub-C CO₂ Emission, *2:67% <u>High</u> efficient Gas Turbine

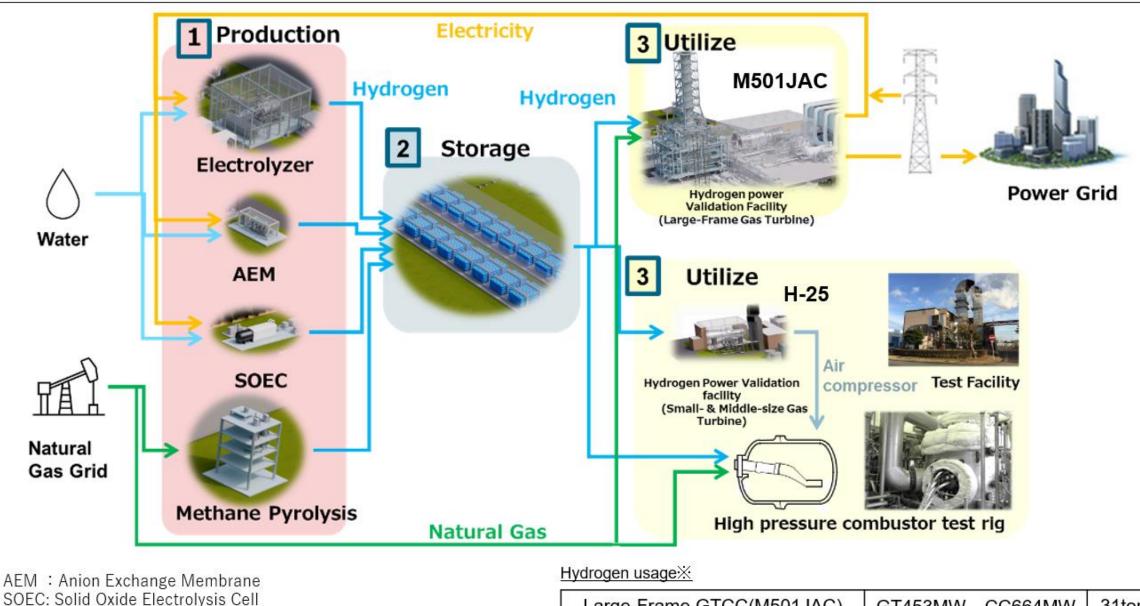
Takasago Hydrogen Park





Takasago Hydrogen Park Flow diagram





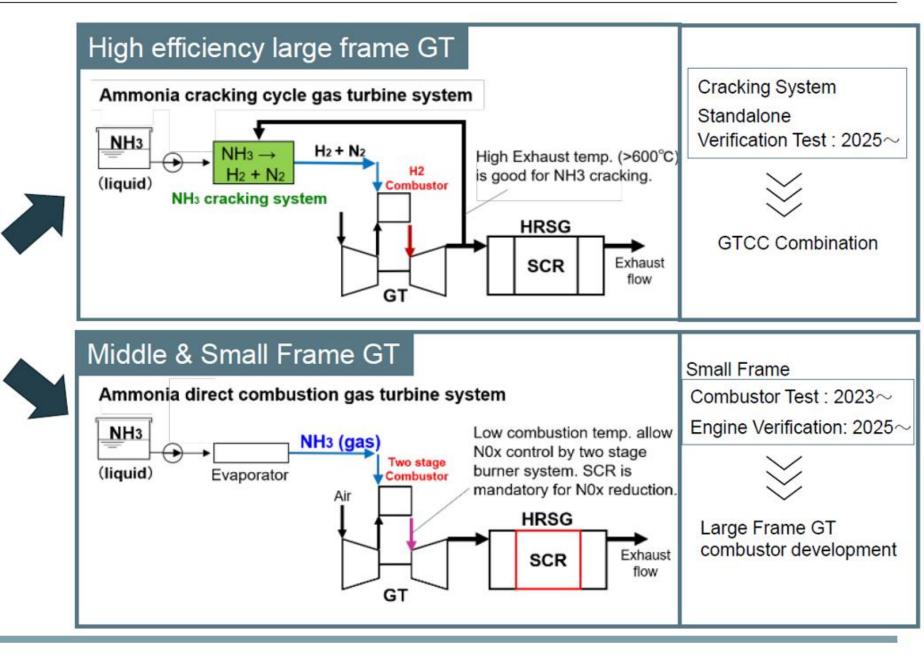
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Large-Frame GTCC(M501JAC)	GT453MW、CC664MW	31ton/h	
Small-& Middle-size GTCC(H-25)	GT41MW、CC60MW	4ton/h	14



Ammonia(NH3)

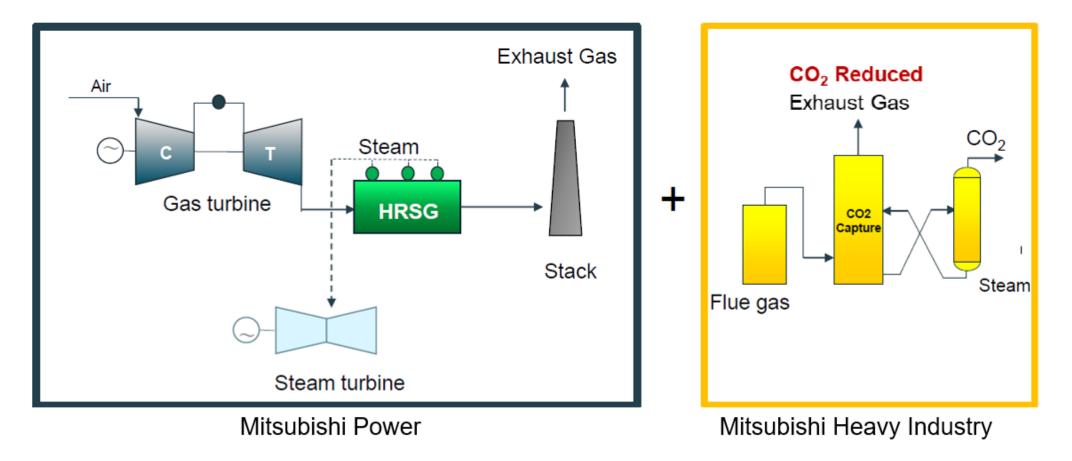
- Hydrogen can be efficiently transported long distances and be stored as ammonia
- Ammonia can be used as a carbon free source of energy
- Direct firing of Ammonia results in high NOx generation (Fuel NOx)





Best integration and total optimization under advanced OEM technology

- Complete System Integration with GT, ST, HRSG, CO2Absorber, Flue Gas Quencher, Regenerator design and performance, Steam/Water heat utilization, Flue Gas Draft design, Operation flexibility & Optimization, Environment Control, etc.
- Three (3) primary technology: Proprietary solvents, Amine washing system and Heat integration system



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