

10 November 2023

Dear ETN Member,

As the President of ETN, along with our Managing Director, we wish to provide you with a brief summary of this year's accomplishments and an outline of our plans for the upcoming year.

Thanks to the focused approach and active engagement of our members, 2023 has been a highly successful year for ETN, marked by a record-breaking number of activities, projects, meetings, and webinars. Notably, we established a new Working Group on Life-Time Assessment and secured three new EC-funded projects.

With our network continually expanding on a global scale and attracting more gas turbine users, it is satisfying to see the diverse range of expertise and perspectives joining our community. This year, we achieved a significant milestone by welcoming the first insurance company to our membership marking an important achievement given their pivotal role in early-phase involvement in innovation projects.

In 2023 we have also introduced a new name of ETN Global, which now stands for Energy & Turbomachinery Network, symbolising our wider integrated international focus.

Another significant development is the Project Board's newly produced R&D Recommendation Report (the 2023 edition) and a comprehensive Roadmap, based on inputs from the user community, which provides essential guidance to our members and to policy makers.

We are now prepared and eager to follow up on these pathways through our Working Groups and collaborative projects, which are the most cost-efficient way to accelerate the transition of our technology. From a policy perspective, we continue to advocate for the establishment of a suitable market mechanism for capacity back-up power.

In 2024, we anticipate further global expansion through strategic collaborations in key markets such as the US, Canada, and Asia, enhancing our outreach and reinforcing ETN's presence to the benefit of all stakeholders. We also look forward to a successful continuation of ongoing projects and the initiation of new projects in key areas. We will also do our best in a cooperative fashion to change the perception of our technology by disseminating our significant achievements in the technology transition toward fully net-zero solutions, aligning with the technology development pathways documented in our new R&D Recommendation Report and our pursuit to become a global project dissemination platform.

To provide a concise overview of our approach and areas of focus, we have included two figures illustrating our 2023 Roadmap and 2024 activities.

Figure 1: ETN's Roadmap 2023/2024

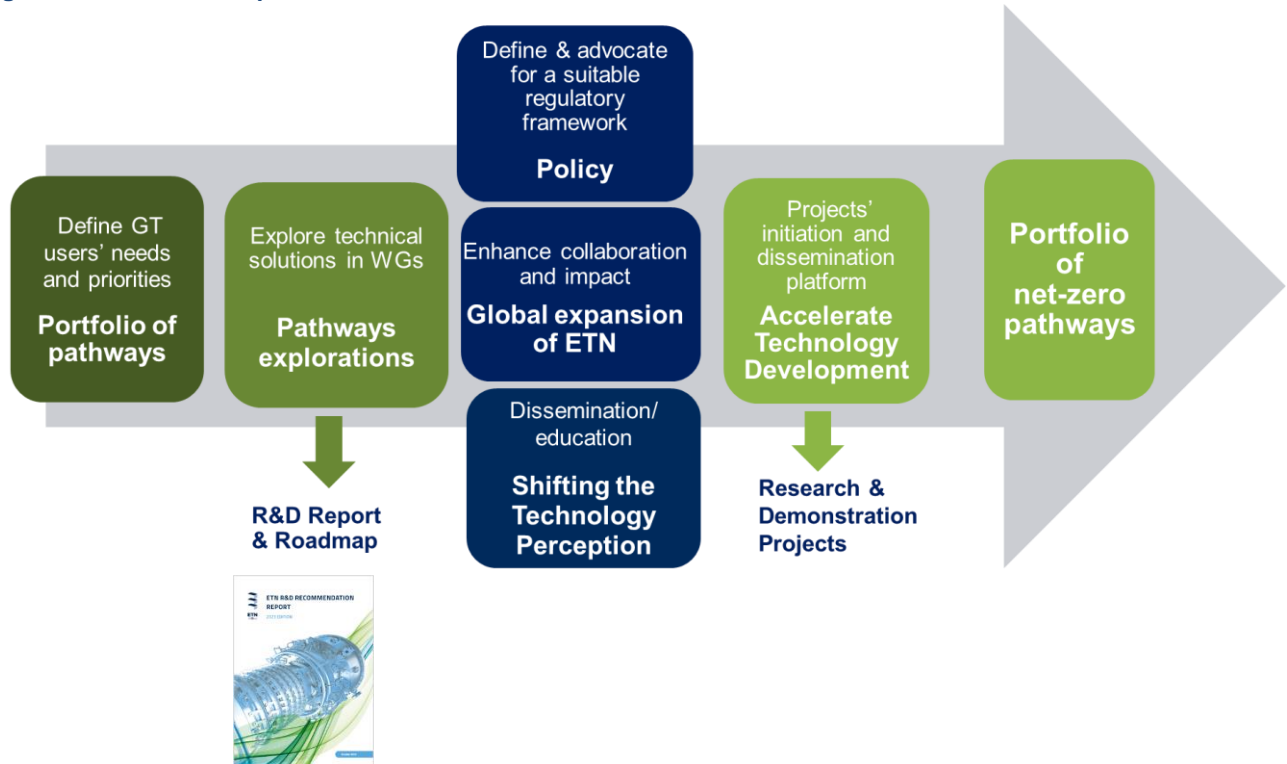
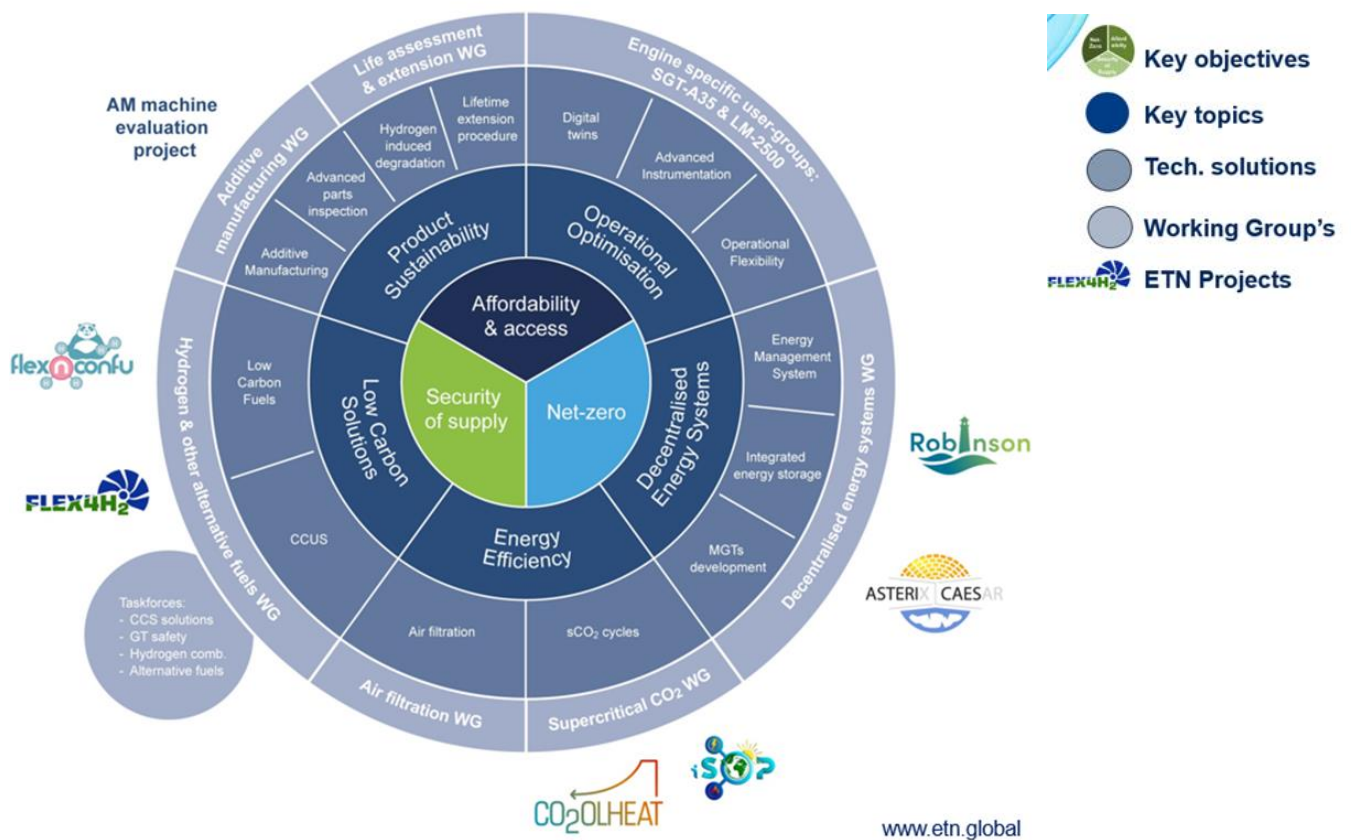


Figure 1: ETN Key Topics, Working Groups and Projects



In addition to ETN's technical Working Groups, Engine-Specific User Groups, and R&D project meetings, you can look forward to our AGM Workshop that will take place 20-21 March in Leiden, just outside of Amsterdam, in the Netherlands, as well as our biennial Workshop in the second week of October 2024. Pencil in both of these dates in your schedule as they will be events not to be missed! A comprehensive programme of attractive and beneficial activities is in the process of being finalised and will be available on our website before the end of the year. We encourage our new members to participate in these events and engage with relevant Working Groups aligned with your expertise and interests. Should you have any questions or require further information on how to get involved, please do not hesitate to reach out.

Rest assured that both the Board and the Project Board, with support from our growing Young Engineers Committee and Emeritus Club, are committed to advancing along the identified pathways in accordance with our Roadmap. The ETN office is dedicated to offering full support to ensure our sector plays a significant role in the energy transition and to provide an exciting 2024 programme offering cooperation, information exchange, networking, visibility opportunities, and a strong community voice in dialogue with policymakers.

The success of ETN is a result of the active participation and contributions of members like you. We express our gratitude for your support in 2023 and look forward to close collaboration with your organisation in 2024 and the years ahead.

Sincerely,

A stylized, handwritten signature in dark ink, appearing to be 'P. Lopez'.

Pedro Lopez
ETN President
Chief Operating Officer, Uniper

A handwritten signature in blue ink, appearing to be 'Christer Björkqvist'.

Christer Björkqvist
ETN Managing Director