Progressing the Energy Transition and Grid Resiliency with Low-Cost Peaking Power

International Gas Turbine Conference

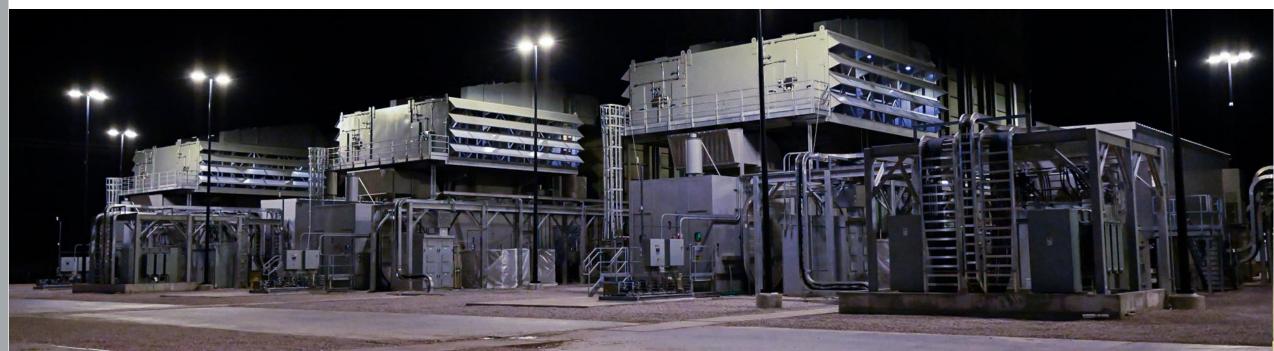
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11th International Gas Turbine Conference Dispatchable technology & innovations for a carbon-neutral society





RECOVER QUICKLY FROM DIFFICULT CONDITIONS

IMPACTS ON SOCIETY

RESILIENT DESIGN IS CRITICAL



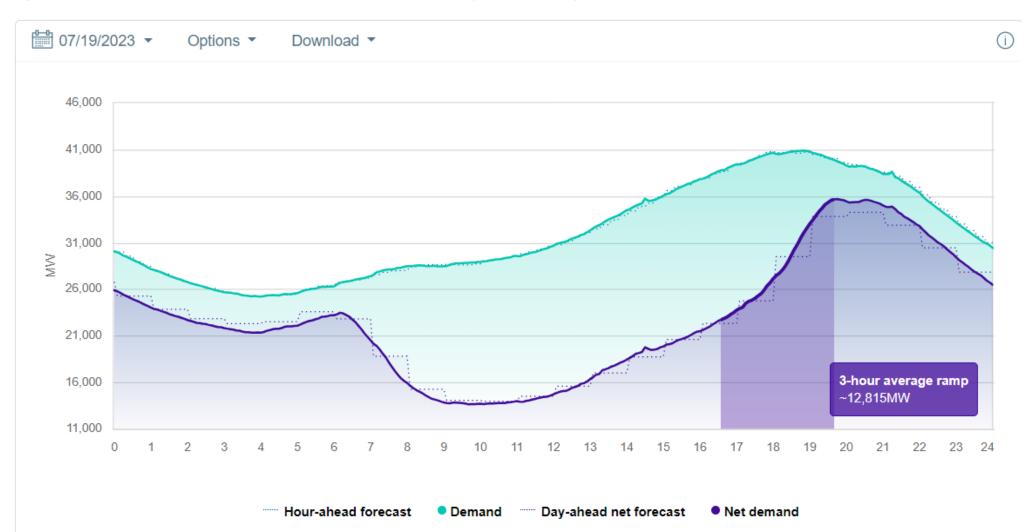
PUBLIC SAFETY RECIONAL ECONOMIC VALUE BUSINESS VALUE

Protecting life; more than 200 dead in Uri Powering hospitals, water, and other critical infrastructure Supporting financial growth and employment Facilitating the flow of goods, services, capital Earning peak returns Avoiding costly penalties Maintaining business resilience

CHALLENGES TO CAPACITY

ENERGY TRANSITION BRINGS VOLATILITY TO POWER DEMAND

System demand minus wind and solar, in 5-minute increments, compared to total system and forecasted demand.



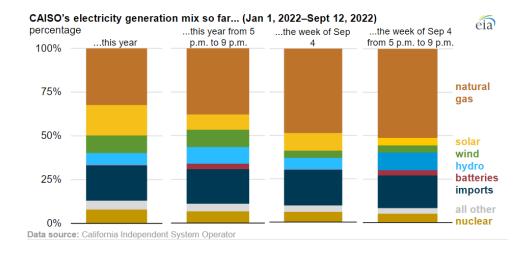
ELEVATED WEATHER EXTREMES

PEAKER RESILIENCE IS A FUNCTION OF CLIMATIC STRESS

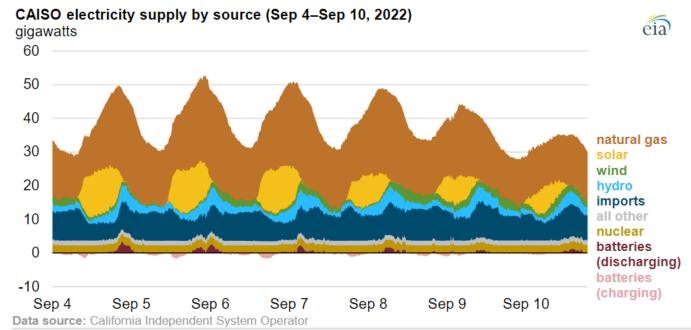


CALIFORNIA ISO

CLIMATIC STRESS DRIVES PEAKING DEMAND







WEATHER HAPPENS! Whether We Like It or Not

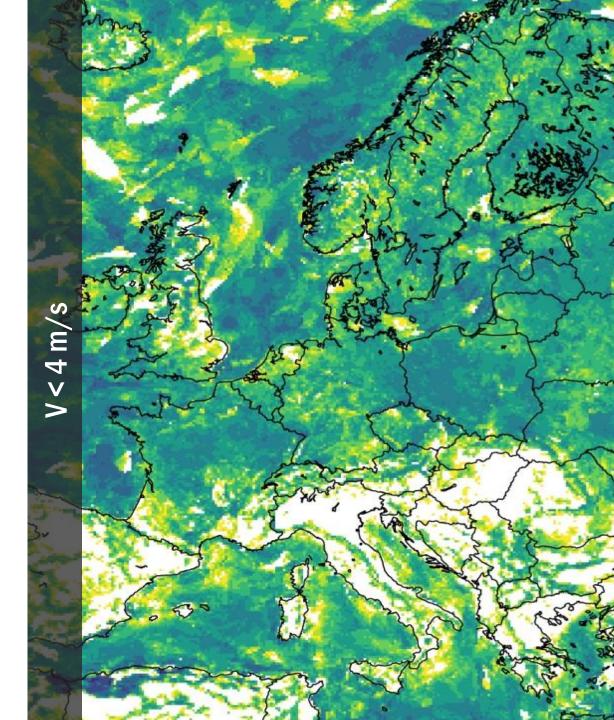
Wind Shortage in Europe

- UK electricity price spikes to \$553/MWh
- Retired coal and nuclear no longer available
- Wind output reduced 2/3 expected for 10 days

New statistics show we should expect long periods of high winds and low winds:

https://www.nature.com/articles/s41598-019-56286-1

"We are not receiving enough renewable production"



APPLYING RESILIENCE TO PEAKING FACILITIES



Power Infrastructure

Generation facility, fuel supply, transmission, people, networks

Traditional vs. Current Peaker Philosophy

Renewables increase baseload volatility Aging baseload increases peaker capacity factors (>1,500 hours/year)

CAPEX Sensitivity

Risk in over-designing

PEAKER ALTERNATIVES

ENERGY STORAGE: LITHIUM-ION (NMC/LFP) BATTERIES

Year

1

2

8

9

10

9.14%

7.14%

5.14%

3.14%

1.14%

Consider MW AND MWh for storage applications

Utility Scale Storage Investigation: 200 MW/400 MWh in Texas

- 2-hour system
- 3.5 acres (14,164 m2) not including HV or stormwater
- 5x larger than LM6000 power density

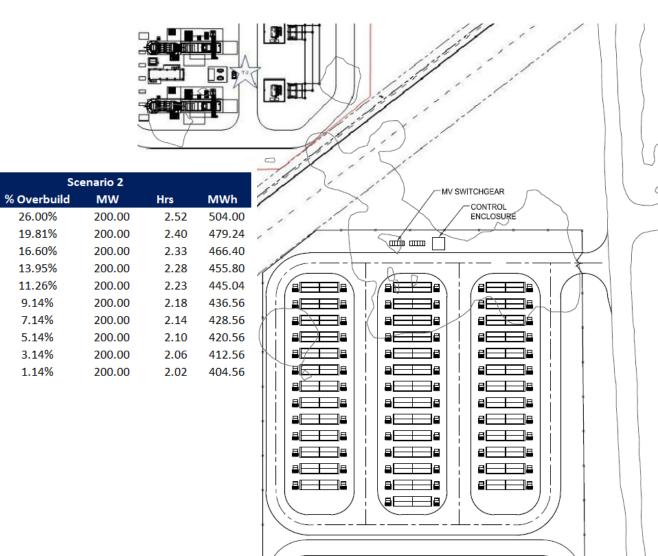
\$705/kW capacity

83% to 88% round-trip efficiency

50% average resting state of charge required

LTSA = adding capacity + inspections (10 years)

- \$192K/mo = \$0.96/kW-mo with
 - 2%/year escalation
 - To maintain energy over 10 years with daily cycling
- Additional VOM of \$10.75/MWh
- Includes 30% additional space for module addition



PEAKER ALTERNATIVES

ENERGY STORAGE MAY NOT HOLD UP TO SCRUTINY

80% renewable energy in California requires 9.6 million MWh of storage; 100% renewables requires 36.3 million MWh¹

80% renewable energy in USA requires a \$2.5 trillion dollar battery system¹, not including renewable buildout and thermal retirement

500K gal water per ton of lithium needed to mine in South America

 $41gCO_2/kwh lifecycle CO_2^2$

- 104 to 407g/kwh³ with overnight charging from coal
- 502g/kWh for LM6000

PROS

- Strong public support
- Flexible operation
- Portable
- Fast installation
- Low emissions*

CONS

- Short discharge time (2 to 4 hours)
- Short lifespan (7 to 15 years)
- High water consumption (Li mining)
- May increase total emissions



Clean air task force, Boston-based energy policy think tank).
 Jolliet O. Saadé-Sbeih, M., Shaked, S., Jolliet, A., & Crettaz, P. Environmental lifecycle assessment. CRC Press, 2015
 Hittinger E. Azevedo I. Bulk Energy Storage Increases United States Electricity System Emissions. Envion. Sci. Technol., Vol 49, No. 5, pp 3202-3210, 2015

TURNKEY EPC COMPLETE WITH BOP FOR \$775/kW



CASE STUDY: 5 KEY AREAS OF RESILIENCE

HO CLARKE POWERS THROUGH STORM

HO Clarke POWER STATION

6x LM6000PC standardized PowerFLX facility

Vertical integration, including turbine, EPC, O&M

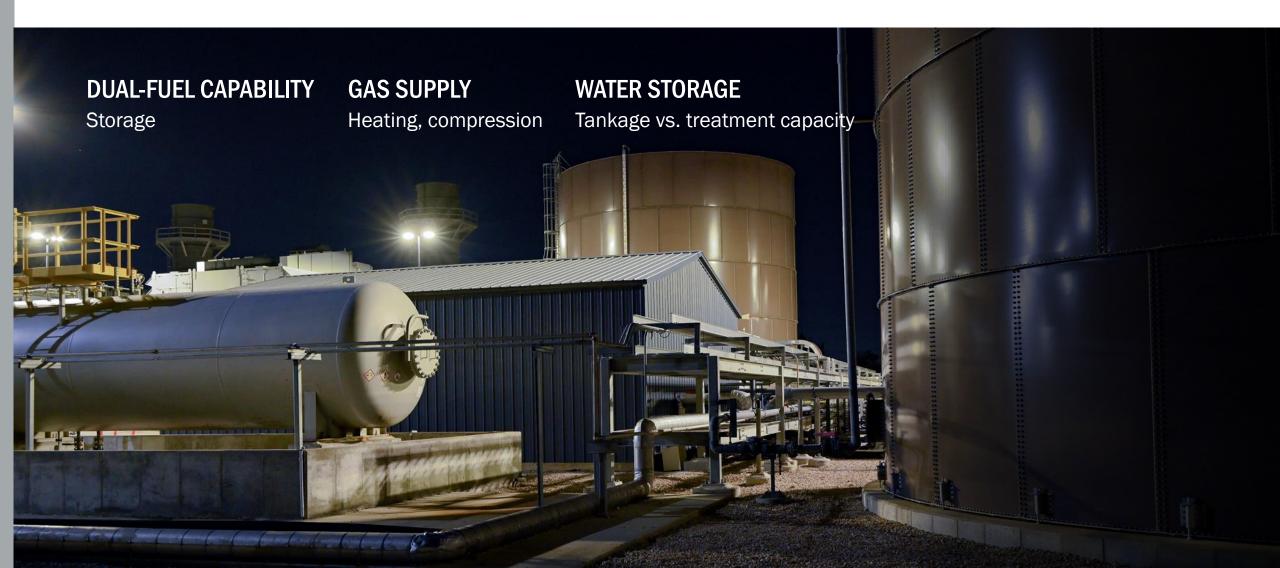
CASE STUDY: KEY AREA 1 GAS TURBINE TECHNOLOGY

Aeroderivative LM6000PC vs. Industrial Frame

- Low turnkey \$/kW with PROENERGY PowerFLX
- Fast start <10 min.
- Rapid ramp rates, low turndown
- No maintenance penalty for frequent starts
- 48 MW "blocks", N+1 redundancy



CASE STUDY: KEY AREA 2 BALANCE OF PLANT



CASE STUDY: KEY AREA 2 BALANCE OF PLANT

CIVIL/SEISMIC/WIND Top of concrete

ELECTRICAL DESIGN GSU and switchyard configuration

CRITICAL AND EMERGENCY SYSTEMS Blackstart, UPS, HVAC

CASE STUDY: KEY AREA 3

TURBINE ANTI-ICING SYSTEM

Package Air Recirculation

 Uses ambient heat from the CTG enclosure, redirected to the inlet filter house

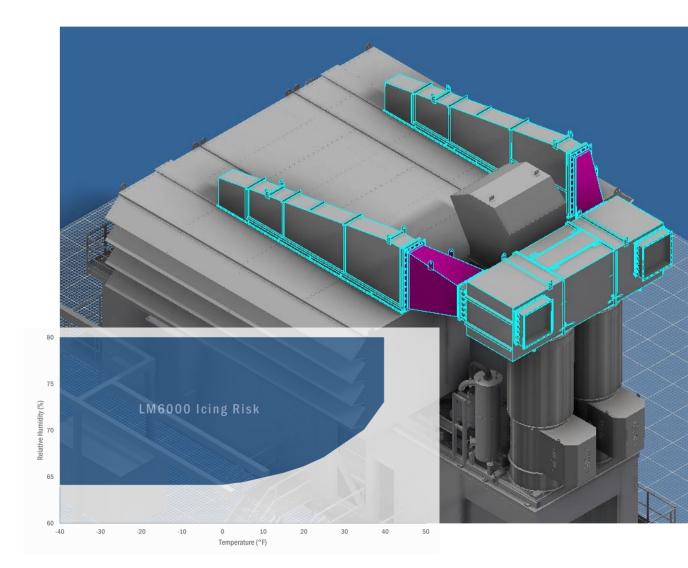
Other options

- CDP bleed air inlet heating
- External glycol heating

Plant Heat Trace and Insulation

Enclosures for aux skids

Parasitic Loss Summary	Package Air Recirculation	Glycol System	
Spring, Summer, Fall Losses	0 kW	165 kW (coil dP)	
Winter (Operational Losses)	135 kW (draft fan / leakage)	265 kW (heater)	

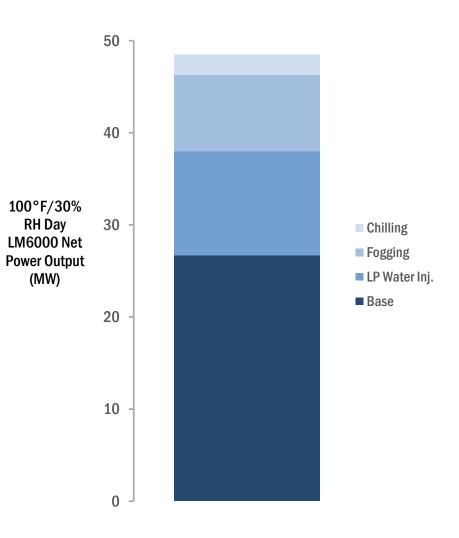


CASE STUDY: KEY AREA 4 PERFORMANCE AUGMENTATION

MAXIMIZE OUTPUT IN HOT WEATHER

Inlet Fogging Vs. Inlet Chilling

- Inlet fogging increases mass flow due to added water vapor + reduces inlet temperature due to evaporative cooling
- Fogging uses same water source as LP water injection and $\mathrm{NO}_{\rm x}$ water injection
- Notable CAPEX savings over chilling systems, though cost of water must be considered



CASE STUDY: KEY AREA 5 OPERATIONS STRATEGY

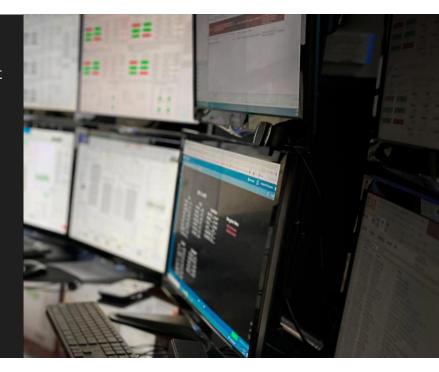


PROTOCOLS for operations and asset management REMOTE OPERATIONS monitoring, and diagnostics

ROAMING TECHNICIANS for the fleet

CENTRALIZED and well-stocked spares pool

REDUCED DOWNTIME with quick engine exchanges



THE VALUE OF RESILIENCY

Winter Storm



H.O. Clarke Power Station was 100% available

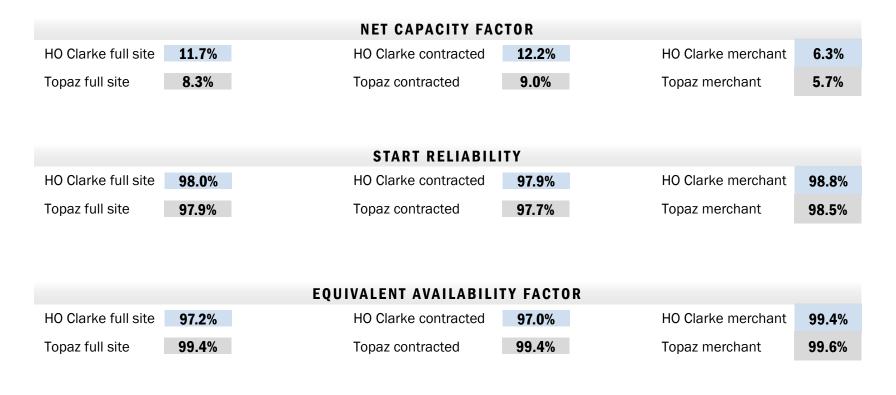
Delivered power to more than 200,000 homes

141 hours (~6 days) of operation
during the storm and subsequent recovery period

Over 60% of ERCOT capacity was unavailable

BEST-IN-CLASS PERFORMANCE

RELIABILTY STATISTICS FROM YEAR 1 OF OPERATION



EQUIVALENT FORCED OUTAGE RATE DEMAND						
HO Clarke full site	1.4%	HO Clarke contracted	1.4%	HO Clarke merchant	0.8%	
Topaz full site	1.8%	Topaz contracted	2.0%	Topaz merchant	0.7%	

RESILIENCE IN THE FUTURE

REFUELING

REDUCING STRANDED-ASSET RISK

through hydrogen and ammonia fuels and beyond

Thank You



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