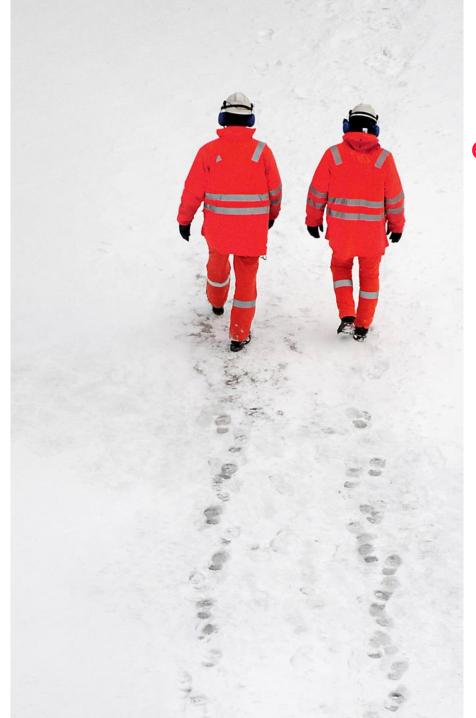


Geir Johan Rørtveit R&T FVC March, 2019







Context: Climate change

- We believe a low CO₂ footprint is a competitive advantage, providing us with attractive business opportunities in a transition to a lower emission economy.
- Equinor acknowledges the Intergovernmental Panel on Climate Change's (IPCC's) scientific consensus of the influence human activities have on climate change. Equinor aims to be a part of a global energy transformation and continue to turn natural resources into energy for people and progress for society.
- Our strategy focuses on three main areas. We are building a high value and low carbon oil and gas portfolio, we are building a material industrial position in renewable energy and low carbon solutions, and we embed climate risk and performance into our decision-making.
- Our Climate Roadmap explains how we plan to achieve our goals and how we will develop our business, in support of the ambitions set out in the Paris climate agreement.



By 2020 we expect up to 25% of research funds to be devoted to new energy solutions & energy efficiency.



Aiming to achieve annual CO₂ emission reductions of **3 million** tonnes by 2030 compared to 2017.



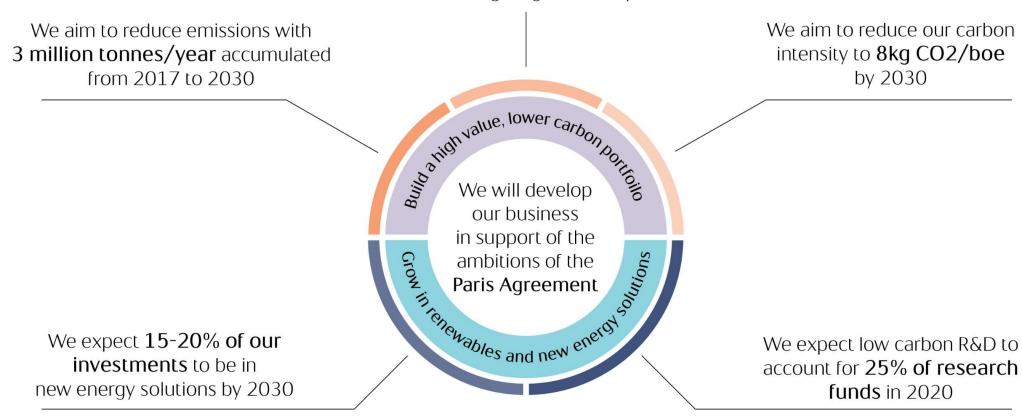
By 2030 new energy has the potential to constitute around **15-20%** of investments/annual capex.



CLIMATE ROADMAP

Creating a low carbon advantage

Methane emissions in the gas value chain is below **0.3% of gas delivered** to the market for Norwegian gas to Europe



All investment decisions are evaluated against our climate ambition



Context

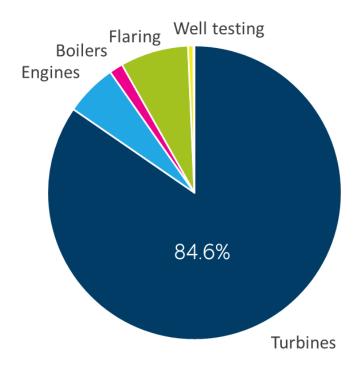
• Equinor goal 2030: 8 kg CO₂/boe



Upstream CO₂ intensity, kg CO₂/boe

Source: IOGP/Equinor

• Gas turbines accounted for **85%** of the Norwegian CO_2 -emissions from petroleum activities (2017)



Source: Norwegian Petroleum Directorate

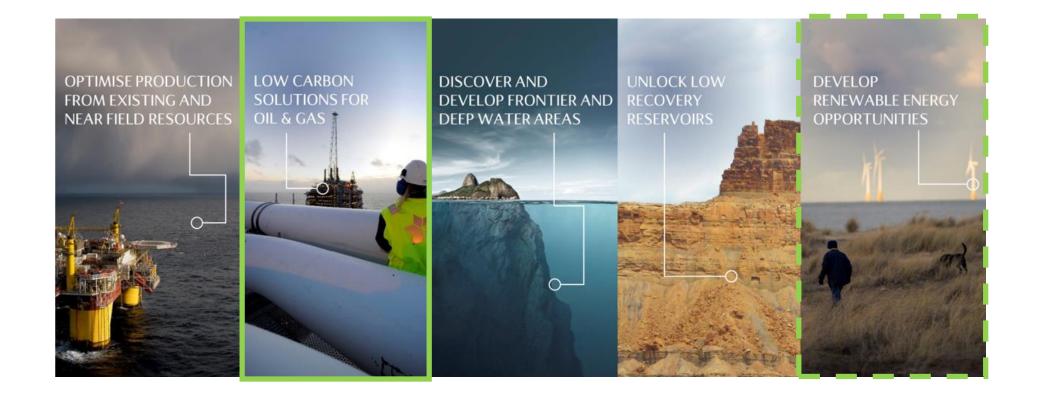






Corporate Technology strategy

• Low carbon and Renewables solutions as focus areas





Low carbon solutions for oil & gas

Reduce emissions and decarbonize processes and products

Value chain perspective reducing emissions from reservoir to market:

- Energy efficient field development and operation
- Low carbon power and heat supply
- Value chains with carbon capture, utilization and storage



Some examples

Energy efficient subsea processing



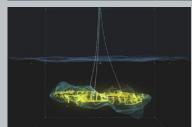
Maximise power generation efficiency



Optimise electrification



Hydrogen from natural gas with CCUS





R&T FVC 2018-2020 R&D portfolio focus





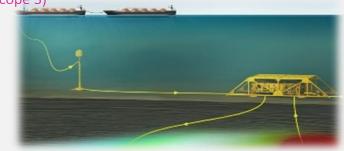
Main focus: Technologies to increase income and reduce opex/capex.

Tools and technologies to unlock opportunities in Solar, Geothermal and Energy storage



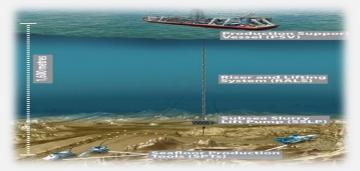
Main focus: Develop in-house tools and competence to support first investments & identification of technology game changers

Low Carbon Gas Solutions for our own facilities (scope 1) and technologies to support investments in CO₂ and H₂ Value Chains (scope 3)



Main focus: Technologies to secure safe operations, reduce capex and secure public acceptance.

Identify and mature emerging new value chains



Main focus: **Understand** and **de-risk** new emerging value chains and industry step outs

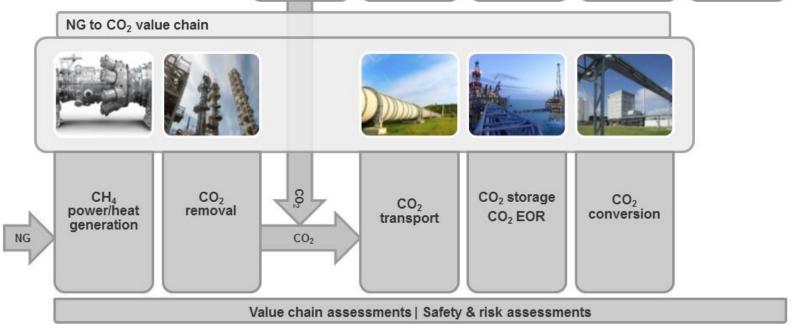
H₂ and CO₂ Value Chains Technology Focus Areas

equinor

 Clean hydrogen and ammonia value chains are dependent on a sustainable carbon dioxide value chain

 Equinor has extensive experience in the capture and storage of CO₂ - an enabler for clean H₂







Equinor's approach Clean (Blue) Hydrogen

Infrastructure Dimension

- Build on the massive existing natural gas network
- Produce hydrogen at large scale from natural gas
- Capture the CO2 in the process and send it to permanent offshore storage

Commercial Dimension

- Identify markets suitable for switching to hydrogen
- Partner with large customers who are pioneers in pursuing low carbon solutions
- Develop real, tangible and sizable projects
- Approach authorities to design suitable financial support solutions











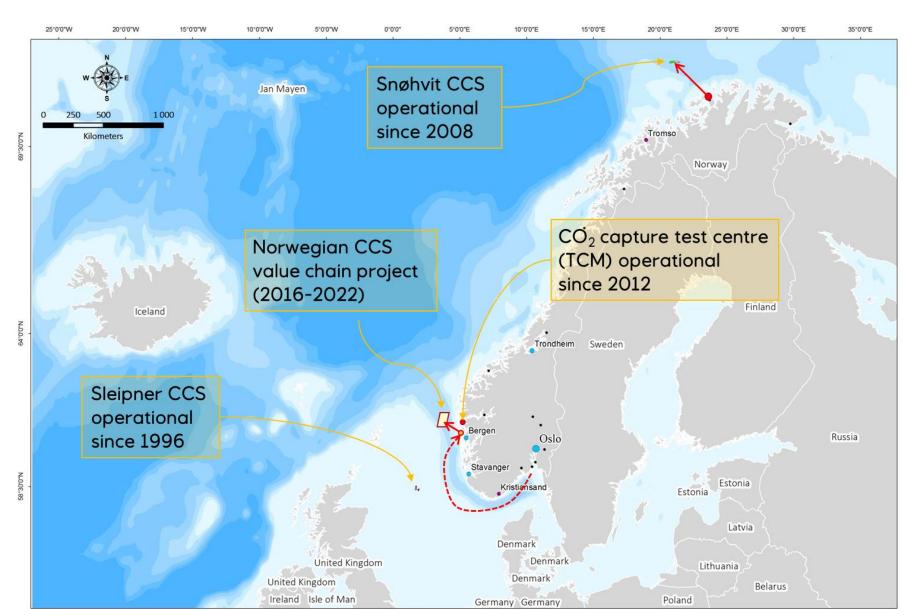






Norway CCS: Building on experience

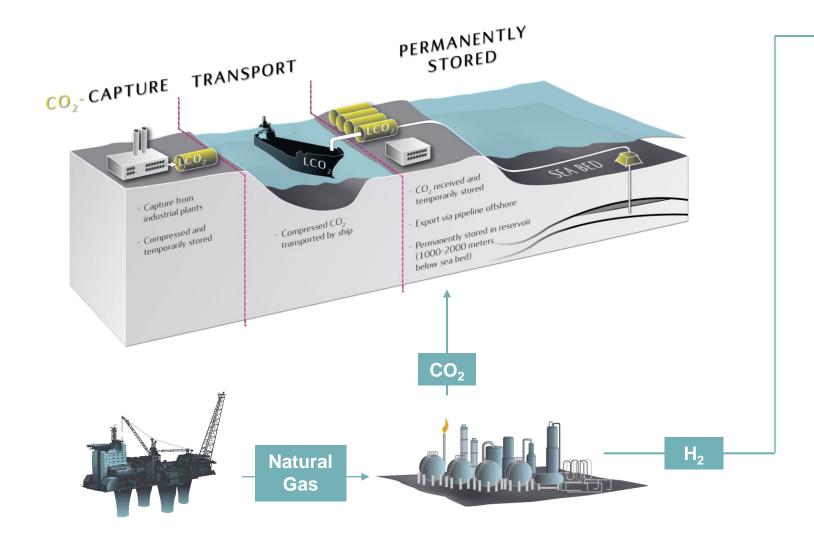
- 22 years of operations
- Building confidence in CCS
- > 22 Mt CO₂ stored
- New full-scale CCS project being developed



11 | Hydrogen for large-scale power and heat



CCS as enabler for hydrogen production







for power generation



for heat



for maritime transport

12 | New Energy Solutions Open



Demand for Clean and Flexible Power Expected to go up

Baseload Flexible Intermittent Limited Growth Strong Growth Coal Hydro Wind Strong Growth Strong Growth **Balance** Supply & Demand Solar Gas -> Clean Hydrogen **Nuclear**

Open

equinor

H2M – Magnum, Netherlands



housing



- Energy: 8-12 TWh
- CO2 emissions reduction of 1,3 Mton/year (per CCGT)
- Utilise existing gas power plants and gas infrastructure
- Switch fuel from natural gas to clean H2
- Clean, flexible electricity as back-up for solar and wind
- Launch large-scale H2 economy

· Partners:



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H21 North of England





HYDROGEN

to Heat

- System approach to decarbonise residential heating and distributed gas use—fuel switch from natural gas to hydrogen
- Large-Scale: 12.5% of UK population, ~85 TWh
- 17-18 Mtons CO2 reduction per year
- Continued use of existing infrastructure
- SoS: copes with seasonal (winter) peak demand
- Offshore CO2 storage in either UK or Norway
- Facilitating unlimited system coupling between gas and electricity
- Launch date: November 23rd, 2018 (London)



Key messages and take-away

- Decarbonising the energy sector towards 2050 is a major challenge
- Renewable solutions are perfect for the carbon-light sectors
- Heavy industry, heat and flexible power generation require <u>large-scale solutions</u> on which we need to start working <u>today</u>
- Hydrogen from natural gas with permanent offshore storage of CO₂ offers:

Low cost
Low technical risk
A clean value chain
Large scale

Gas reforming is the most cost effective hydrogen pathway Proven technology in $\rm H_2$ production and $\rm CO_2$ storage The $\rm CO_2$ is returned to permanent offshore storage The industry has demonstrated a track-record of mega projects

 Hydrogen from natural gas with CCS will establish a robust hydrogen infrastructure that green hydrogen can utilise

16 | Hydrogen for large-scale power and heat

Low carbon - Equinor R&T

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